



GROUPE DYNAMITE INC.
(THE “COMPANY”)

BUSINESS CODE OF CONDUCT

Adopted by the Board of Directors on September 12, 2024

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Amended by the Board of Directors on September 9, 2026

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Message from the Chief Executive Officer

Our purpose is to create accessible fashion that inspires style-conscious individuals to feel good in their skin. And how we do that matters. Our decisions and actions must be guided by our integrity and ethical business conduct, as our success depends on this. Groupe Dynamite Inc.'s (including, GRG USA LLC, GARAGE International (UK) Ltd, DYNAMITE, GARAGE, interchangeably referred to herein as the "Company") reputation depends on maintaining high standards of conduct.

Our Business Code of Conduct brings these values to life. It reminds us why our values are important and helps us understand them in practice. Our code builds the foundation of integrity and ethical business conduct and is fundamental to our success.

Operating with integrity is everyone's responsibility so our Code applies to you if you work for us, with us, or on our behalf. This includes employees, contractors, suppliers, business partners and vendors. We use our values (Ownership, Customer Focus, Curiosity, Passion and Empathy) and our Code to drive the best possible outcomes.

The Code guides our relationships with our customers, suppliers, business partners, contractors and employees regardless of where we operate, and we never compromise on these values. They guide us in how we create a workplace where everyone, including those we work with, feel respected and safe to speak up if they see something that might violate the Code.

Our Whistleblowing Policy explains how you can raise a concern confidentially, without fear of reprisal or retaliation, which are both strictly not tolerated. GDI must be a place where people feel safe and free to contribute their best. We must lead by example and live up to the high standards of ethical conduct expected of us, especially individuals who are in a leadership role. If you see or hear anything that is, or may be, contrary to our values, this Code, or the policies that support it, please speak up.

By committing to the Code, complying with Company policies and staying true to our values, you are demonstrating your commitment to the success of GDI where people are able to contribute their best.

Andrew Lutfy
Chief Executive Officer

1. Purpose

Our Values

Our values guide every action we take. They're at the heart of our Business Code of Conduct and culture.



Ownership.

Do what you say.



Customer Focus.

Customer comes first.



Curiosity.

Grow through discovery.



Passion.

Love what you do.



Empathy.

Prioritize understanding.

Our Purpose

Our purpose is to create accessible fashion that inspires style-conscious individuals to feel good in their skin. Our success and longevity are born from a creative and inclusive culture and are guided by our razor-sharp focus on exciting people. We firmly believe in empowering our teams to shine so that together we delight our customers.

Our Business Code of Conduct

Each of us is required to act in accordance with our values, Business Code of Conduct (Code), policies, procedures, and the law, regardless of role or location. There are no exceptions.

Our Code sets expectations on how to do business ethically, legally, and responsibly, and safely reminds us of the values and key principles to consider when making decisions, or when faced with a dilemma, provides guidance on how to raise concerns, without fear of retaliation. Where laws or regulations are less stringent than our values, Code, or policies, we apply the higher standard.

This Code is publicly available on the Company's website at www.groupedynamite.com and is reviewed periodically by the Board of Directors, which approves any material amendments to ensure it remains current and effective. The Board of Directors and the Senior Vice-President, Legal Affairs and Corporate Secretary, are responsible for overseeing this Code, monitoring compliance, and receiving reports on systemic issues identified through our reporting channels.

Our Code applies to our entire business. It applies to:

- All employees, directors, and officers of the Company, in every country we operate in;
- Contractors under direct supervision of the Company and working for the Company in any country we operate in.

If you are not sure what to do about an ethical dilemma:

- Consult the “Making Decisions with Integrity” section on page 7; or
- Ask your Manager or Supervisor for guidance.

Our Code, policies and procedures reflect what’s important to us. Regardless of the position of the person involved, we take breaches of the Code and our policies seriously. Depending on the severity of the breach, consequences may range from a warning to termination of employment or our relationship.

Annual Acknowledgement

All Directors, Officers, and employees are required to acknowledge, on an annual basis, that they have read, understood, and will continue to comply with this Code. Leaders are responsible

for ensuring their teams complete this acknowledgement in a timely manner.

Our Leaders

We expect every Leader in our Company to be a strong role model for acting with integrity, demonstrating responsible leadership, following Company policies and procedures, and promoting a responsible and ethical culture.

We expect our Leaders to uphold the Business Code of Conduct and Company policies within their area of responsibility. In doing so, Leaders must:

- Lead by example and be a role model by behaving and following the Business Code of Conduct and all Company policies and procedures;
- Ensure every member of their team understands their responsibility to comply with the Code and Company policies and procedures at all times, as well as promote our values and define expected behaviours;
- Treat their teams fairly and with respect, and create an environment in which everyone feels comfortable speaking up about concerns without fear of retaliation;
- Actively listen to concerns, take them seriously, and address them appropriately;
- Ensure all employees who report to them participate in training on the Business Code of Conduct and training on Company policies and procedures;
- Hold their teams accountable for recognizing and rewarding people not only for what they achieve but how they achieve it;
- Be alert to and report any violations of the Business Code of Conduct.

Our Employees

All employees are expected to comply with this Business Code of Conduct and Company policies and procedures. Employees are expected to respect and comply with all the statutes, laws, rules, and regulations of federal, state, or provincial, as the case may be, and local authorities. In the event of non-compliance by any employee, including any Leader or Manager, the Company reserves the right to apply any and all disciplinary measures as it sees fit and in accordance with the law, up to and including termination of employment.

Our Suppliers and Business Partners

We value our relationships with our suppliers and business partners, so we're fair, open, and transparent in our dealings with them. In turn, we expect them to share our commitment to ethical, safe, and responsible business practices. In particular:

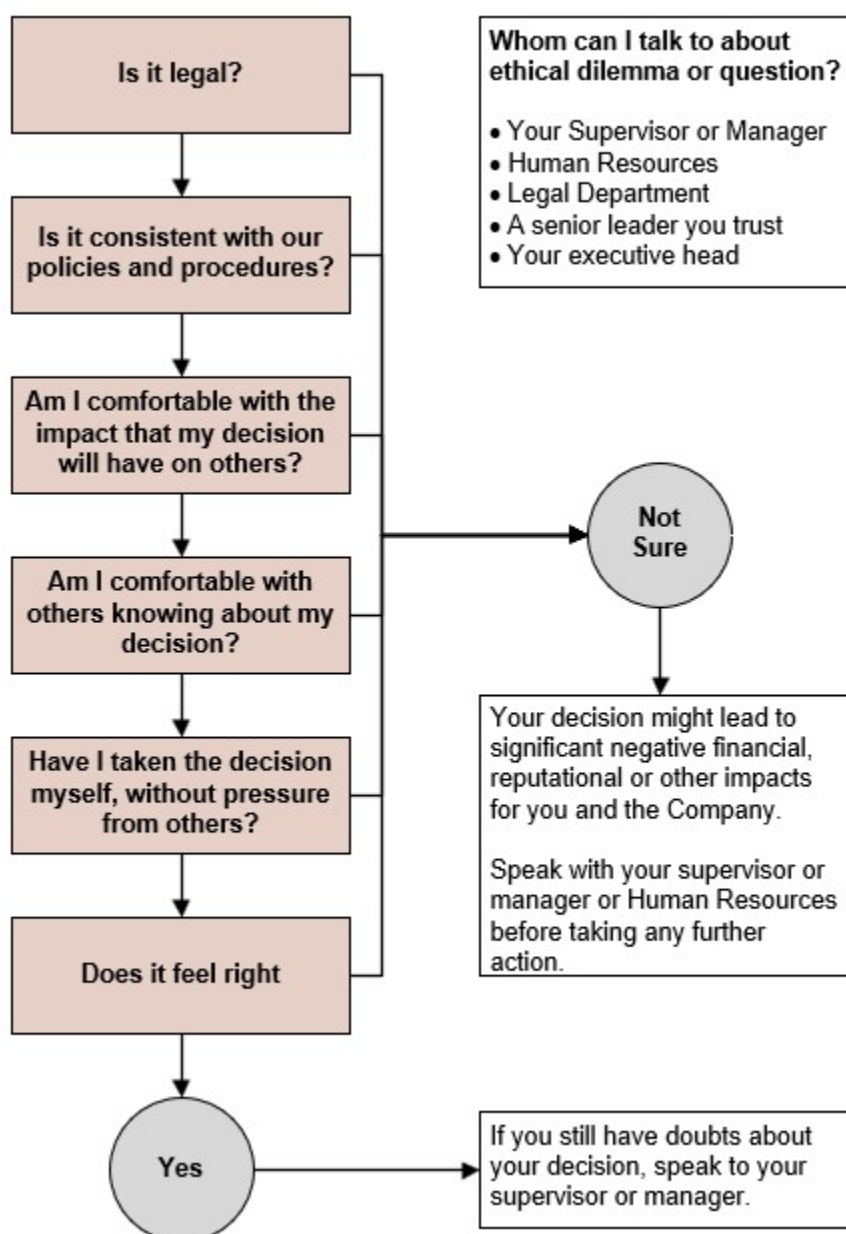
- We're careful to ensure we only work with business partners that share our commitment to ethical business practices and conduct;
- We treat our business partners with respect;
- We work with our business partners to help them understand our expectations;
- We don't ask our business partners to operate in a manner that puts them, or their workforce, at risk;

- We never ask our business partners to break the law, our values, or our Code;
- We take action if our business partners break the law;
- We encourage them to act in a manner consistent with our values, our Code, and the Supplier Code of Conduct.

Key code: Supplier Code of Conduct

Making Decisions with Integrity

Adhering to the Code helps us make ethical decisions. When facing a tough decision or situation not explicitly covered in the Code, we ask ourselves the following questions:



Don't Look Away and Don't Turn a Blind Eye; Speak Up

Never keep concerns to yourself. Raise them with your Manager, Supervisor, Human Resources, or the reporting channels in “How to Make a Report” on the following page. We take your concerns seriously and will handle them promptly.

If you witness a violation to the Code or a Company policy or procedure, don't look away or turn a blind eye. Each employee is responsible for speaking up when they see a violation, and employees should encourage their colleagues to follow the Code and Company policies and procedures.

If you are not able to address the behaviour you have witnessed, we encourage you to report your concerns so that the Company addresses your concern proactively, preventing further misconduct and limiting negative financial, reputational, and other impacts.

Key policy: Whistleblowing Policy

How Can you Raise a Concern?

We encourage you to first discuss your concern with your Supervisor or Manager and try to address it with them. They are usually best equipped to resolve your concerns quickly and effectively. If this is unsuccessful or the circumstances are inappropriate for raising it with your Manager, you can raise your concern to the Human Resources Department.

If you are uncomfortable or unable to raise your concern with your Supervisor, Manager or Human Resources, you may contact the whistleblowing hotline, where you will be able to raise your concern anonymously. You can raise concerns about behaviour that violates the Business Code of Conduct, Supplier Code of Conduct, Company policies and procedures, and the law. Concerns can be raised in English, French, Spanish, Simplified Chinese, Bengali, Khmer, and Vietnamese in a secure manner.

We have zero tolerance for retaliation against anyone who raises a concern about suspected misconduct, even if the concern isn't substantiated. As long as you don't knowingly make a false report, you can speak openly without fear of dismissal, discrimination, harassment, intimidation or of any other adverse impact.

We may require your support to properly address a concern, and you must cooperate fully with investigations and provide clear, complete, and truthful information. Evidently, should you choose to raise your concern anonymously, and depending on the circumstances, the Company's investigation may be limited to a certain degree.

How to Make a Report

Accessing the Ethics Point platform from NAVEX to raise a concern about the violation of our Business Code of Conduct, Supplier Code of Conduct, company policies and procedures, or the law is simple, easy, and concerns can be raised three (3) different ways and in English, French, Spanish, Simplified Chinese, Bengali, Khmer and Vietnamese:



Web Platform
groupedynamite.ethicspoint.com



Telephone
Canada: 833-207-6253
United States: 833-207-6229
United Kingdom: 0800 0668856



Mobile
groupedynamitemobile.ethicspoint.com
or with a QR code



2. Valuing Our People

We respect and value every employee and strive to create a fair, supportive, and inclusive working environment where people with diverse experiences and perspectives can develop and fulfil their potential. Our success relies on our ability to attract, develop, and retain the best talent at every level.

Fairness and Respect

What does respecting and valuing our employees mean in practice? It means that:

- We act honestly and with integrity and are accountable for everything we do;
- We look out for our own, and one another's, physical and mental well-being;
- We work together to be our best and deliver what our customers and stakeholders need;
- We promote inclusion, fairness, and equality and don't discriminate based on race, nationality, citizenship, religion, gender, age, sexual orientation, gender identity, marital or family status, disability, ancestry, social origin, trade union membership, political beliefs, or any other potential bias;
- We report any unethical behaviour when we see it;
- We communicate with respect and integrity;
- We value people's diverse beliefs and perspectives;

- We hire, promote, reward, and offer development opportunities based on qualifications, capabilities, performance, ethical behaviour, and alignment with our values;
- When using social media, we act in a way that is consistent with our values.

Key policies: Modern Slavery Policy

Workplace Violence

We are committed to providing a safe work environment and we have zero tolerance for violence.

What does having a zero tolerance for workplace violence mean?

- We do not tolerate any physical action or attempt at physical action that could cause physical injury (even if there is no physical injury);
- We do not tolerate any statement that could be interpreted as a threat of physical force or that threatens physical or psychological injury;
- Any physical or verbal forms of workplace violence are dealt with immediately.

Key policies: Policy on Preventing and Stopping Psychological and Sexual Harassment and Workplace Violence, Harassment & Discrimination Prevention

Discrimination, Bullying, and Harassment

We are committed to providing a work environment that is professional and in which discrimination, harassment, and bullying are strictly prohibited. This means that the Company strives to provide a work environment that is free of any unnecessary and offensive remarks, materials, and behaviour. Any employee whose actions are inconsistent with these principles will be disciplined, up to and including dismissal.

What does it mean to have zero tolerance for discrimination, harassment, and bullying in the work environment?

- Not tolerating the unequal treatment of an individual or group based on race, nationality/ethnicity, religion, age, sex, sexual orientation, gender identity/expression, marital or family status, disability, genetic characteristics, social condition, language, political beliefs, citizenship, or any other grounds covered by applicable human rights laws;
- Not tolerating any conduct that is known, or ought reasonably to be known, to be unwelcome, such as conduct or gestures that provoke, irritate, threaten, annoy, insult or demean, or result in some other form of discomfort;
- Not tolerating unwelcome verbal or physical advances, comments or actions that demean or cause humiliation, offence, or embarrassment to another individual;
- Not looking the other way and speaking up when you witness discrimination, bullying, and harassment.

Key policies: Policy on Preventing and Stopping Psychological and Sexual Harassment and Workplace Violence, Harassment & Discrimination Prevention

3. Acting with Integrity

We act with integrity in everything we do. No matter where we're located or how we work with or for the Company, we act honestly, transparently, and respectfully. Our actions and decisions reflect us as individuals and as representatives of the Company. We want to be proud of who we are and for whom we work. Doing business with integrity strengthens the trust our people, business partners, and communities have in us and is critical to the Company's success and reputation as a responsible and ethical company.

Corruption and Bribery

We do not engage in corruption, and we never engage in bribery regardless of who we're dealing with or what the local custom or practice is.

What does not engaging in corruption and bribery mean in practice? It means that:

- We never request, accept, offer, provide, or authorize bribes of any kind, including facilitation payments. A bribe can take the form of gifts, entertainment, travel, signing bonuses, job offers, rebates or "kickbacks", loans, fees, services, donations, or favours;
- We're careful to ensure we only work with suppliers, vendors, and business partners that share our commitment to ethical business practices and conduct;
- We ensure all gifts and entertainment are given in good faith, are occasional, reasonable, and appropriate, and that they are not given with the intent of influencing the recipient's decision-making or gaining an improper business advantage;
- We're especially careful in our dealings with public officials to avoid any perception of bribery, including in the exchange of any gifts and entertainment with them;
- We don't contribute to any political campaign, party, candidate, or their affiliated organizations unless on a personal basis and never under the name of the Company or implying Company endorsement;
- We set realistic business objectives and do not expose our people to bribery and corruption risk by putting pressure on them to meet unrealistic targets or deadlines;
- We recognize colleagues who act with integrity and do not penalize them for losing business as a result.

Key policies: Procurement Policy and Supplier Code of Conduct

Conflict of Interest

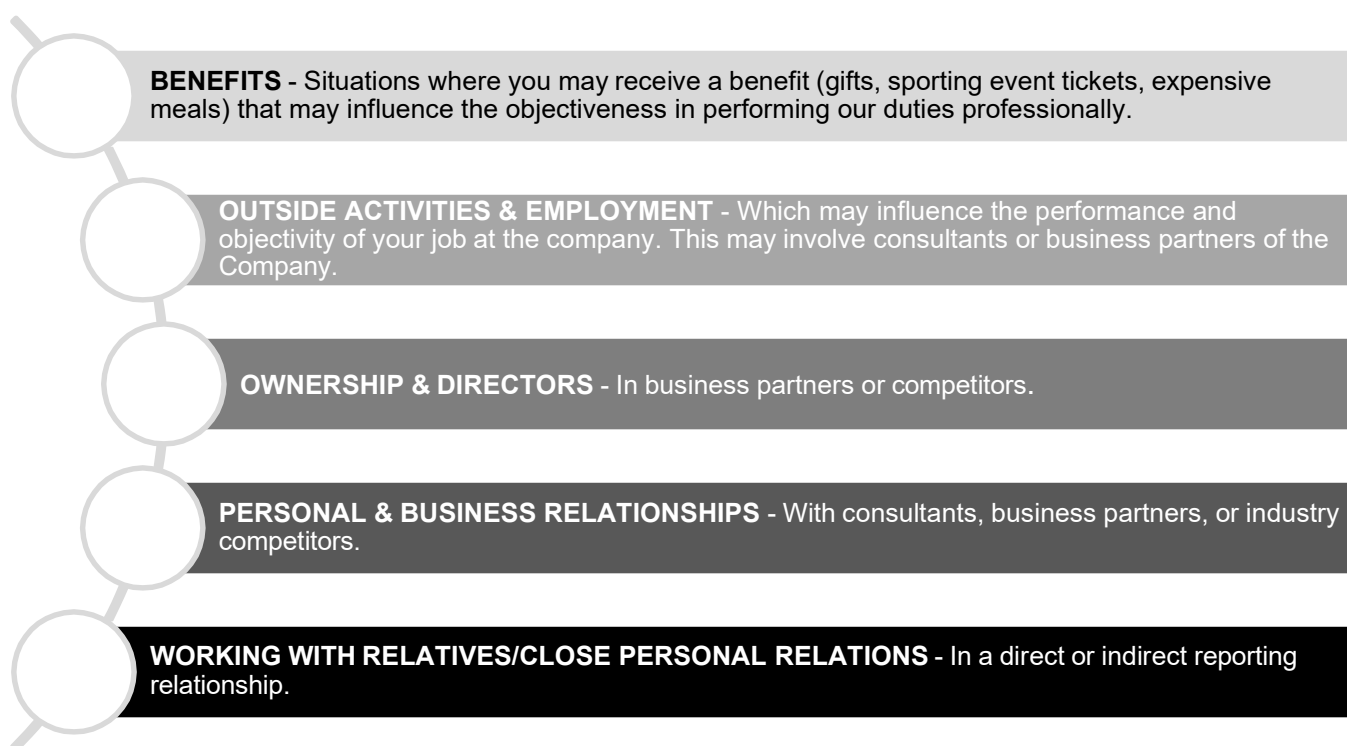
We always act in the Company's best interests and avoid actual, potential, or perceived conflicts of interest.

What does avoiding a conflict of interest mean in practice? It means that:

- We prioritize the Company's best interests above our personal interests in all work-related decisions;

- We actively avoid conflicts, wherever possible, and understand that even the appearance of a conflict can be damaging;
- We promptly declare conflicts of interest when they arise and complete the annual conflict of interest declaration;
- We take appropriate steps to manage conflicts to reduce the risks they present.

Here are some examples of situations that can cause a conflict of interest:



Fraud

We don't engage in fraudulent behaviour, and we do not knowingly assist or facilitate any third party to commit fraud.

What does not committing fraud mean in practice? It means that:

- We are honest and do not engage in intentionally deceitful behaviour such as submitting false expense claims, forgery, and destruction, manipulation or alteration of documents, records, or claims;
- We understand the importance of our role in detecting and preventing fraud;
- We report any behaviour or actions that appear as fraudulent;
- We ensure that we are compliant with generally accepted accounting principles and the Company's internal controls over financial reporting, and disclosure controls and procedures are expected at all times;
- We ensure that the Company's books, records, and financial statements and other records accurately account for and properly report all assets, liabilities, revenues, expenditures, and transactions.

Key policy: Fraud Risk Management Policy

Fair Competition

We compete vigorously, but fairly and legally.

What does competing fairly mean in practice? It means that:

- We don't engage in collusion, and we don't agree with our competitors, formally or informally, to: fix prices, limit production or supply, allocate customers or markets, rig bids, or collectively boycott customers or suppliers;

Remember, the agreement doesn't need to be in writing to constitute collusion.

- We don't exchange commercially sensitive information with our competitors except when we have a legitimate need to do so. If in doubt, we consult with the Legal Department;
- We take special care when we participate in trade associations or other industry meetings in which competitors are present;
- We recognize that competition laws are complex and are different from country to country and we therefore consult with the Legal Department when we are in doubt.

Data Protection and Privacy

We handle personal data of employees and our customers with great care and respect the rights of individuals to privacy.

What does it mean to protect personal information and data? It means that:

- We understand what personal data is and the principles we must follow when processing personal data;
- We only collect, use, and store personal data for lawful purposes and as reasonably necessary to meet business requirements;
- We only share personal data with others, including our vendors, when we have a legitimate business interest to do so, when we must comply with the law, or when the person concerned requests it;
- We take extra care of handling sensitive personal data, such as social security numbers, biometric data, or medical or health information of our employees.

Key policy: Employee Privacy Policy

Sanctions and Trade Controls

We comply with applicable sanctions, embargoes, and trade controls.

What does this mean in practice? It means that:

- We continuously check that our suppliers and business partners are not sanctioned parties;
- We conduct a risk assessment and conduct due diligence to assess supplier and/or business partners for sanction risks;
- We screen our business partners against sanctions lists as part of our due diligence;
- We remain alert for red flags that indicate a risk of a sanction violation from our suppliers.

Insider Trading

We treat inside information responsibly and do not engage in insider trading or tipping. Inside information is any confidential and non-public information that could govern the decisions one makes on the financial markets.

What does this mean in practice? It means that:

- We understand the importance of protecting our company, our shareholders, and the financial markets from the improper use of inside information;
- We don't make decisions on when to buy, sell or trade GDI's or any third-party shares or securities when we have inside information, nor do we disclose or provide tips based on inside information to anybody;
- We comply with the Company's designated blackout periods and any requirements before trading in Company securities, as set out in the Insider Trading Policy;
- We do not trade, or advise others to trade, in the securities of any other company (including suppliers, business partners, or potential acquisition targets) on the basis of material non-public information obtained through our work;
- We do not share any Confidential Information of the Company;
- If we have any doubt about our obligations in any given situation, we contact the Legal Department.

Key policies: Disclosure & Communication Policy and Insider Trading Policy

4. Protecting our Business

Protecting our Assets and Information

Our physical assets and information are critical to our success. We use and protect the physical assets and information entrusted to us responsibly and carefully to preserve the value of our business.

Physical assets at our Head Office, Distribution Centers, and Stores such as merchandise and equipment, as well as non-physical assets like information, software, and intellectual property are essential to our success. We safeguard our assets against theft, loss or damage, misuse, and unauthorized access.

What does it mean to protect our physical assets and information? It means that:

- We recognize that business information, trade secrets, knowledge, and intellectual property are valuable resources;
- We take the appropriate steps to protect our assets;
- We use company equipment appropriately and for its intended purpose;
- We remain alert to their theft, loss, damage, misuse, and unauthorized access;
- We don't use unauthorized systems to conduct our business activities;
- We maintain the confidentiality of our business information;
- We use systems and applications responsibly, including email and internet services;
- We safeguard all accounts, passwords, and access tokens to GDI's business systems;
- We report security breaches or incidents immediately.

Key Policies: Acceptable Use and Mobile Device Procedure, Information Classification Procedure, Cybersecurity and Data Protection Policy, Generative AI Procedure, and Clean Desk Procedure

Intellectual Property

Intellectual Property can cover brands, branding, trademarks, designs, template designs, PowerPoint presentations, text, images, drawings, as well as confidential information (including marketing algorithms and Company know-how) and data.

What does it mean in practice to protect the Company's Intellectual Property? It means that:

- We seek advice from the Legal Department about how to protect the Company's Intellectual Property;
- We ensure that contracts with vendors, suppliers, or business partners use standard contract language and contracts are reviewed by both Procurement and the Legal Department to protect our Intellectual Property;
- We only access and use an external party's intellectual property if we have permission in writing to do so by that party, or if we have permission by law and where we have sought advice from the Legal Department.

Confidential Information

We treat all information provided to us in the course of our work confidentially and safeguard company information to ensure confidentiality. Employees are required to maintain the confidentiality of all information entrusted to them by the Company and to keep this information secure.

What does it mean in practice to treat Company information confidentially? It means that:

- We take all reasonable measures to ensure that the confidentiality of Confidential Information is maintained, and we do not share Confidential Information, unless it is necessary to do so for our work;
- We confirm with our Manager or Supervisor whether we are authorized to share Confidential

Information with an external third party;

- We make sure and confirm that we are authorized to share Confidential Information, and if we are allowed to share Confidential Information, we ensure that there is a signed Non-Disclosure Agreement;
- We cannot use Confidential Information for personal gain. Any disclosure, even accidentally, of Confidential Information could result in irreparable harm to the Company, its reputation, and its relationships with external stakeholders;
- We take the following steps to protect Confidential Information by:
 - Not discussing confidential matters in public places where the conversation may be overheard, such as hallways, elevators, restaurants, airplanes, or taxis;
 - Not reading on a public bus, train, plane, or subway confidential documents;
 - Not leaving unattended confidential information in either public or in the Head Office where the information can be easily found;
 - Not leaving Confidential Information at home where it can be accessed by others, including by their family members.
- We ensure the security of documentation and information that is shared via electronic means, such as by email, facsimile, FTP site, USB key, cloud service or directly from one computer to another, be done securely;
- We protect Confidential Information by securing it with passwords;
- We protect Confidential Information by limiting the amount of printing and copying this information and by shredding this information once we are finished with the documents or
- safely disposing of such documents in the special confidential shredding boxes available throughout the Head Office;
- We secure files and documents containing Confidential Information in secure locations where only individuals who require access have this access.

Key policies: Information Classification Procedure, Cybersecurity and Data Protection Policy, Generative AI Procedure, Removable Media and Paper Documents Management Procedure, and Clean Desk Procedure

Social Media

Employees using social media who choose to mention anything in connection with the Company should remember that they are an ambassador of the Company and should therefore strive to protect the reputation of the Company by communication aligned with this Business Code of Conduct, Company policies and values.

When posting on social media, what does it mean to protect the reputation of the Company? It means that:

- We always follow the *Social Media Policy* and other guidelines;
- Only officially designated Company employees are authorized to speak on behalf of the Company. When approached by a media organization, the media organization must be directed to the Senior Vice-President, Legal Affairs and Corporate Secretary.

- When we comment in a personal capacity on issues directly relevant to the Company, we should always use our real name, be transparent about our affiliation to the Company, and make it clear that our opinions are our own and not made on behalf of the Company;
- When commenting on social or political issues, we state that we do so in an individual capacity not to give the impression that we are speaking or acting for or on behalf of the Company, even if it occurs on our personal accounts.

Key Policy: Social Media Policy

5. Ensuring Health and Safety

We're all responsible for the impact we have on other people, society, and the environment. We keep ourselves and each other safe and healthy. We uphold respect for human rights and act responsibly towards our communities and the environment.

Operating safely and responsibly is the only way we can achieve our goals and gain and maintain the trust of our communities and other stakeholders.

Health and Safety

We are committed to the health and safety of our employees. Keeping our workplace free of injuries is what we strive for every day. This is everyone's responsibility. We seek to protect the health and safety of our workforce. We expect our Leaders at every level to create and uphold a proactive safety culture.

What do we mean by keeping a healthy and safe work environment? We mean that:

- We stop ourselves and others from working if we notice a risk or when hazards cannot be controlled;
- We are all responsible for our own safety and the safety of our colleagues;
- We provide positive feedback and reinforce proper and safe behaviours in the workplace;
- We assess the health and safety risks in all areas and implement health and safety plans to protect our people;
- We create safe working conditions for everyone, provide safe and reliable equipment, and follow the rules;
- We come to work mentally and physically fit and not under the influence of drugs, medication, or alcohol;
- We set and maintain standards and provide training for our people;
- We participate in training on how to work safely and in accordance with health and safety policies and standards;
- We set and monitor targets and programs for continual improvement in health and safety;
- Whenever possible, we help our people reintegrate into the workplace following illness or injury.

Key policy: Health and Safety Policy, Fit for Duty Policy

Environment

We are committed to reducing our environmental footprint, reducing our contributions to climate change, and to protecting biodiversity. We are committed to enhancing our efforts by incorporating environmentally responsible decisions across all our business activities.

How do we meet our commitments to the environment? We do this by:

- Identifying and assessing the potential impacts of our activities on our shared natural resources, including land, air, water, energy, and biodiversity, and take action to mitigate them;
- Developing and implementing processes and systems to track, manage, and report our environmental performance;
- Taking action to reduce our carbon footprint;
- Engaging with stakeholders on environmental risks, opportunities, and our performance, to ensure we operate in an appropriate manner.

Human Rights

We respect the dignity and human rights of our workforce, suppliers, and business partners, in all countries in which we operate. We expect our suppliers and business partners to share our commitment to human rights, and we leverage our business relationships to advance human rights.

How do we meet international commitments? We do this by:

- Considering how our actions may affect the human rights of others;
- Understanding and addressing human rights risks that may arise from our business activities;
- Speaking up in the event of an actual or suspected human rights breach;
- Not tolerating any form of modern slavery including forced, compulsory, or child labour;
- Implementing effective local grievance mechanisms;
- Engaging with business partners to respect human rights and adhering to established international standards, including security providers.

Key policy: Modern Slavery Policy